

## Year-end report January–December 2025

# Continued strong North America contribution and decisive actions to strengthen Europe

### Key highlights

- Currency-neutral sales decline of 14%, mainly driven by lower board sales in Europe and Asia
- Another excellent profitability delivery in North America
- Lower earnings in Europe due to continued weak demand and oversupply
- Cost saving measures and reduced investments
- Acceleration of Nordic pulpwood price decreases
- The Board of Directors proposes a dividend of SEK 2.00 per share (3.50)

### Quarterly data

- Net sales decreased by 19% to SEK 9,238 million (11,468)
- Adjusted EBITDA\* SEK 818 million (1,443)
- Adjusted EBITDA margin\* 9% (13)
- Operating profit SEK 395 million (1,091) including items impacting comparability of SEK 272 million (373)
- Net profit SEK 304 million (806)
- Earnings per share SEK 1.22 (3.24)

### Outlook for Q1

- Sustained solid performance in North America
- Continued weak market conditions in Europe and Asia with negative pricing impact
- Lower pulpwood costs
- Loss of free emission rights and sequentially higher planned maintenance costs

### Key figures\*

SEKm	Q4 2025	Q4 2024	Change	Jan-Dec 2025	Jan-Dec 2024	Change
Net sales	9,238	11,468	-19%	40,488	43,453	-7%
Adjusted EBITDA	818	1,443	-43%	4,176	5,167	-19%
Operating profit	395	1,091	-64%	1,230	2,561	-52%
Adjusted operating profit	123	718	-83%	1,308	2,307	-43%
Net profit	304	806	-62%	711	1,747	-59%
Adjusted EBITDA margin, %	9	13		10	12	
Adjusted operating profit margin, %	1	6		3	5	
Adjusted ROCE, %	4	7		4	7	
Cash flow from operating activities	418	1,719	-76%	3,167	3,030	5%
Interest-bearing net debt/adjusted EBITDA	1.5	1.0		1.5	1.0	
Earnings per share, SEK	1.22	3.24	-62%	2.86	7.02	-59%

\* For key figures and a reconciliation of alternative performance measures including adjusted EBITDA, adjusted operating profit, adjusted EBITDA margin, adjusted operating profit margin, adjusted ROCE and interest-bearing net debt/adjusted EBITDA, see pages 14–16.

## Comments by the CEO

As expected, our Q4 result was challenging, and we still met different market realities in our two regions. The volume development was a disappointment, mainly driven by continued weak market conditions for board in Europe and Asia. Meanwhile, market conditions remained more favorable in the US. Our North American region delivered yet another strong quarter with a 20% EBITDA margin.

For full year 2025, our Region North America continued its excellent performance and recorded strong financials. The North American financial results have been consistently excellent since the acquisition in Q2 2022 and contributed about half of the Group's EBITDA for 2025 with one third of total net sales. For Region Europe, after a strong start in Q1 2025, it became clear towards the summer that demand remained muted, and oversupply intensified during the year. During the second half of 2025, we lost liquid packaging board volumes, mainly due to intensified competition in Asia. However, our liquid packaging business remains healthy and will continue to be one of our flagship categories.

In line with our focus on items within our control, we took swift action to strengthen our competitiveness and launched a sizable cost saving program. Our relentless focus on working capital discipline paid off and enabled a significantly improved cash flow conversion in line with our target. The Board of Directors proposes a dividend of SEK 2.00 per share, corresponding to 70% of the net profit. Also, our key sustainability targets were reached, with a reduced lost time injury frequency rate and lower carbon dioxide emissions in line with our targets.

In North America, we remain well positioned as the local partner, delivering strong value to our customers through high-quality products, reliability and predictability. Our value proposition has strengthened post the introduction of US tariffs. The US economy has remained more positive and provided opportunities to grow. We continue to excel in our biggest category, graphic paper, while getting more traction on our key priority to evolve our portfolio towards packaging materials. During 2025, we have built a solid foundation by advancing qualifications of coated kraftliner and cartonboard with both new and existing customers. We have also executed on the first stage of our investment program by completing the upgrade of the Escanaba woodyard successfully on time and within budget. Our success in North America over the past years has increased our confidence and our ambition to further grow in the region.

In Europe, the entire packaging industry is facing unparalleled headwinds with muted consumer demand, ample supply and elevated input cost levels. We would expect capacity rationalization to intensify, restoring a healthier market balance. We stay firm in our strategic direction to strengthen competitiveness through operational excellence, be the preferred customer choice, offer outstanding products and improve our cost position.

In terms of market conditions for the first quarter of 2026, we don't see any significant changes. We anticipate continued solid performance in North America. In Europe, the weak



market conditions are expected to remain as the supply and demand situation continues to be imbalanced. We expect negative sequential pricing impact but with a slight positive volume impact. For liquid packaging board, we have secured volumes for 2026 in line with 2025.

Nordic pulpwood prices have so far fallen by around 20% from their peak levels in the second quarter of 2025. We expect this favorable trend to accelerate further during 2026 in the wake of the storms that hit Sweden around the year-end which further improved wood availability in the vicinity of our production facilities.

From Q2 we expect acceleration of lower pulpwood costs in the Nordics and sequentially increased fixed cost savings from our cost saving program.

Based on changed market conditions and a lengthy environmental permit process, we have decided to exit our joint venture with Viken Skog AS to build a bleached chemi-thermomechanical pulp (BCTMP) site in Follum, Norway. Our collaboration with Viken has been good and we will continue to build on our strong relationship.

With today's geopolitical and trade uncertainties, Billerud is well placed with strong positions and local production in both Europe and North America. Our strong financial position, broad product portfolio and asset flexibility give us options for further development of our global position. Our key priorities for 2026 are to strengthen performance in Europe from our existing asset base and to advance our evolution towards packaging materials in North America.

By staying focused, acting with agility, and accelerating progress in areas within our control, we are strengthening Billerud's competitiveness. I am confident that we will navigate this challenging period and come out stronger.

Ivar Vatne  
President and CEO

## Fourth quarter

### Sales and results

Net sales for the fourth quarter decreased by 19% to SEK 9,238 million (11,468), negatively impacted by currency changes. The currency-neutral net sales declined by 14% compared with the fourth quarter last year, mainly due to lower sales volumes but also due to unfavorable price and mix changes. The Group's sales volumes were 826 ktons (940) and the volume decline was primarily related to board materials. Production was curtailed in both regions to adjust to current demand situation.

Adjusted EBITDA amounted to SEK 818 million (1,443), corresponding to a margin of 9% (13). The lower result was mainly due to lower sales volumes, negative currency effects and lower sales prices. The cost impact of maintenance stops during the period was SEK 96 million (109).

The net result from emission rights had a positive impact of SEK 141 million in the fourth quarter of 2025 (135). Billerud will not receive any emission rights from 2026 and onwards.

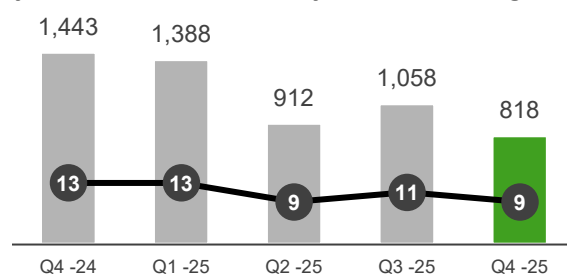
Items classified as affecting comparability in the fourth quarter, reported under Other, amounted to SEK 272 million (373) and were related to a positive result of the revaluation of biological assets in the associated company BSÖ Holding AB Group. Items classified as affecting comparability in the fourth quarter of 2024 were costs for the US transformation program of SEK 89 million, positive result effects from two transfers of pension obligations and related assets in the US of SEK 389 million, released provisions for restructuring costs related to personnel reductions of SEK 58 million, and a positive result of revaluation of biological assets in the associated company BSÖ Holding AB Group of SEK 15 million.

### Market development and outlook

In the fourth quarter of 2025, market conditions were weak and prices decreased for most products in Region Europe. There was oversupply of board materials in Europe and the high competition for liquid packaging board in Asia remained. The demand for sack and kraft paper was muted. In North America, market conditions for graphic and label papers were at normal levels. Billerud implemented price increases on graphic paper, while the market price for pulp declined.

For the first quarter of 2026, Billerud expects continued weak market conditions for Region Europe, with muted demand and high competition. Sales prices are expected to decrease for most product categories and sales volumes are expected to increase slightly. For Region North America, Billerud anticipates a sustained solid performance under normal market conditions and improved pricing for market pulp. Input costs are expected to decrease, mainly driven by lower Nordic pulpwood prices.

Adjusted EBITDA, SEKm and adjusted EBITDA margin, %



### Events in the quarter

On 14 November, Billerud announced that its long-term target of achieving net zero greenhouse gas emissions by 2050 had been approved by the Science Based Targets initiative. This ambition complements Billerud's previously approved Science Based Targets for 2030 and entails a 90% reduction in greenhouse gas emissions from the company's operations and value chain.

In November, a milestone was reached in Billerud's project to harmonize processes and implement a new global digital platform (ERP system) at the Gävle mill.

Billerud announced a planned installation of a new headbox at PM6 at the Gruvön mill, which will elevate Billerud's fluting to new levels of strength, quality consistency and performance. The next generation of Billerud Flute® will be launched during the second half of 2026.

On 1 December, Sofia Hedevåg assumed the position as EVP Sustainability & Public Affairs and member of the Group management team.

Billerud applied to the Swedish Financial Supervisory Authority to establish a reinsurance captive company, to enable increased flexibility in insurance of property related risks.

### Events after the quarter

On 29 January, Billerud decided to withdraw from the joint venture formed in 2022 together with Viken Skog AS to establish bleached chemi-thermomechanical pulp (BCTMP) production at Viken Skog's facility in Follum, Norway. The reason for the decision is the lengthy environmental permit process and changed market conditions. The exit from the joint venture is estimated to have a non-cash result impact of around SEK -50 million in the first quarter of 2026, which will be reported as an item affecting comparability.

# Region Europe

## Key figures

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Net sales	5,798	7,431	25,640	28,342
of which liquid packaging board	1,887	2,567	8,621	10,111
of which containerboard	1,159	1,401	4,982	5,470
of which kraft and specialty paper	836	1,100	3,633	4,081
of which sack paper	705	853	3,258	3,240
of which cartonboard	466	648	2,434	2,740
of which market pulp	669	789	2,436	2,437
Net operating expenses	-5,439	-6,543	-23,242	-24,934
<b>EBITDA</b>	<b>359</b>	<b>888</b>	<b>2,398</b>	<b>3,408</b>
EBITDA margin, %	6	12	9	12
Operating profit/loss	-136	408	416	1,511
Operating margin, %	-2	5	2	5
Sales volumes, ktonnes	595	706	2,515	2,752

## Sales and results

Net sales for the fourth quarter amounted to SEK 5,798 million (7,431), negatively impacted by currency changes. Compared with the fourth quarter last year, net sales excluding currency effects decreased by 18% mainly because of lower sales volumes but also due to negative price and mix changes.

EBITDA declined to SEK 359 million (888), corresponding to an EBITDA margin of 6% (12). The deteriorated result was mainly due to decreased net sales, negative currency effects and higher variable costs compared with the same period last year.

Production was curtailed as an adaption to the weak market conditions, with most of the downtime occurring at the board mills.

Annual maintenance shutdown was carried out at the Frövi mill in the fourth quarter. The cost impact of maintenance shutdowns was SEK 96 million (89).

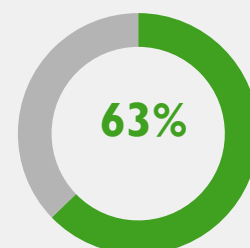
## Market development

During the fourth quarter of 2025, market conditions for Region Europe remained weak. Demand for packaging materials was muted in Europe and there was price pressure for most product categories. Overcapacity in cartonboard and containerboard remained, driven by recent capacity expansions as well as redirected trade flows. For liquid packaging board, market conditions were stable in Europe while the high competition in Asia remained.

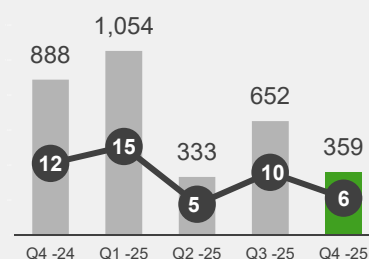
### About Region Europe

Region Europe includes the board and paper products made of virgin fibre that are manufactured at the mills Gruvön, Gävle, Frövi/Rockhammar, Skärblacka and Karlsborg in Sweden and Pietarsaari in Finland. In these mills, Billerud produces liquid packaging board, kraft paper, containerboard, cartonboard, sack paper and market pulp. These materials are sold in Europe and the rest of the world. Total production capacity is around 3.1 million tons per year.

Share of Group's net sales  
Q4 2025



EBITDA, SEKm and EBITDA margin, %



# Region North America

## Key figures

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Net sales	2,742	3,175	11,783	12,122
<i>of which graphic paper</i>	1,950	2,128	8,268	8,360
<i>of which label paper</i>	496	631	2,130	2,194
<i>of which market pulp</i>	251	415	1,296	1,568
Net operating expenses	-2,204	-2,569	-9,476	-9,931
<b>EBITDA</b>	<b>538</b>	<b>606</b>	<b>2,307</b>	<b>2,191</b>
EBITDA margin, %	20	19	20	18
Operating profit/loss	386	406	1,618	1,442
Operating margin, %	14	13	14	12
Sales volumes, ktonnes	231	234	956	902

## Sales and results

Net sales for the fourth quarter amounted to SEK 2,742 million (3,175), negatively affected by currency changes. Net sales excluding currency effects decreased by 1%, mainly due to lower sales of market pulp.

EBITDA decreased to SEK 538 million (606), corresponding to an EBITDA margin of 20% (19). The lower result was due to negative currency exchange rate development. Compared with the fourth quarter last year, the timing of planned maintenance had a positive result impact of SEK 20 million.

Billerud continued to run numerous customer trials for white kraftliner and cartonboard.

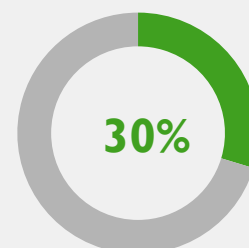
## Market development

During the fourth quarter of 2025, market conditions for graphic and label paper in North America remained solid. The US import tariffs, that were implemented in August 2025, has provided Billerud as a domestic producer with a competitive advantage in the market. Billerud implemented a price increase on graphic paper from October, while the market price for pulp declined in the fourth quarter.

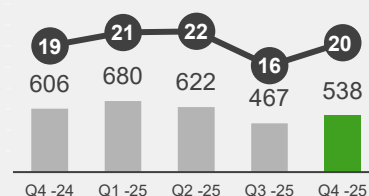
### About Region North America

Region North America includes the products made of virgin fibre manufactured at the Escanaba and Quinnesec mills in Michigan, US and the operations at the sheeting facility Wisconsin Rapids in Wisconsin, US. Billerud produces graphic and label paper, market pulp, white kraftliner and cartonboard in this region and sells these materials primarily in the US market. Total annual production capacity is around 1.1 million tons of paper and around 0.2 million tons of pulp.

Share of Group's net sales  
Q4 2025



EBITDA, SEKm and EBITDA margin, %



## Other

### Sales and results

Net sales for the fourth quarter amounted to SEK 698 million (862). The decrease was mainly due to lower sales in wood sourcing operations.

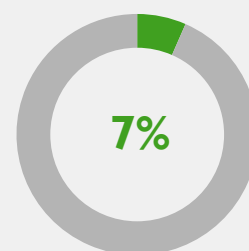
EBITDA amounted to SEK 193 million (322) and was negatively affected by higher costs for Group projects compared to the same period last year, mainly related to the project to harmonize processes and implement a new digital platform. The result was positively impacted by a positive result of the revaluation of biological assets in the associated company BSÖ Holding AB Group of SEK 272 million (15), which has been classified as an item effecting comparability.

Items affecting comparability in the fourth quarter of 2024 totaled SEK 373 million and included costs for the US transformation program of SEK 89 million, positive result effects from transfers of pension obligations and related assets of SEK 389 million and released provisions for restructuring costs of SEK 58 million, and a positive result of revaluation of biological assets in the associated company BSÖ Holding AB Group of SEK 15 million.

### Key figures (including currency hedging etc)

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Net sales	698	862	3,065	2,989
Net operating expenses	-505	-540	-3,672	-3,167
<b>EBITDA</b>	<b>193</b>	<b>322</b>	<b>-607</b>	<b>-178</b>
Operating profit	145	277	-804	-392

Share of Group's net sales  
Q4 2025



## January–December, consolidated

### Sales and results

Net sales for 2025 amounted to SEK 40,488 million (43,453), negatively impacted by currency changes. Net sales excluding currency effects decreased by 3%, mainly due to lower sales volumes, which were only partly offset by improved sales prices. The Group's total sales volumes were 3,471 ktons (3,654).

Adjusted EBITDA decreased to SEK 4,176 million (5,167), corresponding to an adjusted EBITDA margin of 10% (12). The deteriorated result was mainly due to lower net sales, higher costs and negative currency effects. The cost impact of maintenance shutdowns was around SEK 880 million (970). The net result from emission rights had a positive impact of SEK 507 million (471).

Items classified as affecting comparability in 2025 totalled SEK -78 million (254) and included a provision for restructuring costs of SEK -350 million related to the cost saving program in the third quarter and a positive result of revaluation of biological assets in the associated company BSÖ Holding AB Group of SEK 272 million in the fourth quarter.

Items affecting comparability in 2024 included costs for the US transformation program of SEK 278 million, a positive result from the divestment of assets related to the Wisconsin Water Quality Center (WQC) of SEK 70 million, positive result effects from transfers of pension obligations and related assets of SEK 389 million, released provisions for restructuring costs related to personnel reductions of SEK 58 million, and a positive result of the revaluation of biological assets in the associated company BSÖ Holding AB Group of SEK 15 million.



## Cash flow and financial position

The operating cash flow after investments in tangible and non-current intangible assets amounted to SEK -491 million (1,106) in the fourth quarter of 2025. The decrease was due to lower profit before tax, a negative development in cash flow from working capital and higher investments compared to last year.

Cash conversion was 38% (95) in the fourth quarter.

### Condensed cash flow statement

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Profit before tax	334	1,030	890	2,248
Adjustments for non-cash items	584	582	2,666	2,343
Tax paid	7	-80	-257	-428
Cash flow from changes in working capital	-507	187	-132	-1,133
<b>Cash flow from operating activities</b>	<b>418</b>	<b>1,719</b>	<b>3,167</b>	<b>3,030</b>
Investments in tangible and non-current intangible assets	-909	-613	-2,656	-2,437
<b>Operating cash flow after investments in tangible and non-current intangible assets</b>	<b>-491</b>	<b>1,106</b>	<b>511</b>	<b>593</b>

### Financing

On 31 December 2025, the interest-bearing debt amounted to SEK 6,867 million (7,403). Interest-bearing debt increased by SEK 175 million during the fourth quarter of 2025. The Group repaid commercial papers of SEK 700 million including interest, and issued new commercial papers of SEK 875 million.

### Debt portfolio and maturity profile on 31 December 2025

Loan	Limit, SEKm	Maturity, years			Total utilised
		0-1	1-2	2-	
Syndicated credit facilities	5,500				-
Term loans		96	96	1,700	1,892
Bond loans within MTN program	7,000	1,250		1,250	2,500
Other bond loans				1,600	1,600
Commercial paper	4,000	875			875
<b>Group total</b>		<b>2,221</b>	<b>96</b>	<b>4,550</b>	<b>6,867</b>
Future interest payments		201	155	247	603

The interest-bearing net debt on 31 December 2025 amounted to SEK 6,082 million (5,347). The net interest-bearing debt in relation to EBITDA at the end of the period was 1.5 (1.0). The net interest-bearing debt in relation to adjusted EBITDA was also 1.5 (1.0).

### Investments and capital employed

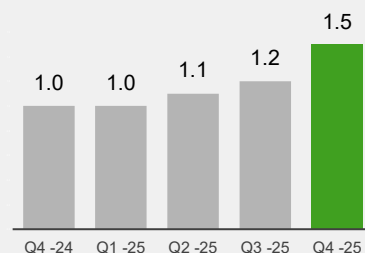
Investments in tangible and non-current intangible assets amounted to SEK 2,656 million (2,437) during 2025 whereof around SEK 1.6 billion were attributed to Region Europe, SEK 0.9 billion to Region North America and SEK 0.2 billion to the operating segment Other. The distribution between maintenance investments (so called "base capex") and strategic investments, including the Evolution program (see page 8), was approximately SEK 2.1 billion and SEK 0.6 billion, respectively.

For 2026, the total investments in tangible and intangible assets are expected to be approximately SEK 2.6 billion. Of this amount, SEK 0.6 billion is attributable to strategic capital expenditures and SEK 2.0 billion is attributable to maintenance investments.

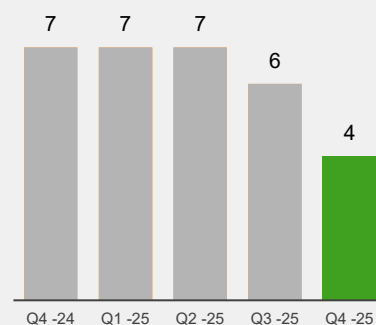
Capital employed on 31 December 2025 amounted to SEK 33,825 million (34,327). Return on capital employed (ROCE) for the last twelve months amounted to 4% (8). Adjusted ROCE was 4% (7).

Return on equity was 3% (6) for the last twelve-months period.

Net debt/Adjusted EBITDA



Adjusted return on capital employed, %



## Other information

### Cost saving program

On 18 September 2025, Billerud initiated a cost saving program. The program focuses on reducing fixed costs through strict cost prioritization, streamlined ways of working and personnel reductions across all functions and sites in Region Europe and Group functions globally. It involves the potential reduction of up to 650 positions. Restructuring costs of SEK 350 million related to the cost saving program were charged to the income statement in the third quarter of 2025 and were classified as an item affecting comparability.

The cost saving program is expected to deliver annualized cost savings of SEK 800 million from 2027. During 2026, the program targets cost savings of SEK 500 million, whereof around SEK 40 million in the first quarter of 2026, and SEK 150 million in the second quarter.

### The Evolution program

The Evolution program is Billerud's strategic initiative to evolve towards the production of packaging materials in North America while remaining committed to graphic paper. It entails investments in the US mills to enhance production capabilities of white kraftliners (containerboard) and solid bleached board (cartonboard). The investments during 2024-2027 are estimated to total SEK 1.4 billion, whereof SEK 1.2 billion refers to upgrades of the Escanaba mill and SEK 0.2 billion to upgrades of the Quinnesec mill.

In 2025, the investments under the Evolution program amounted to SEK 420 million (90) and comprised an upgrade of the woodyard at the Escanaba mill, including new debarking technology and enhancements to the conveyor system.

The planned investments under the Evolution program are estimated to amount to SEK 400 million during 2026.

### Harmonization of processes

A multi-year project in Billerud is underway to harmonize processes and implement a new global ERP system. The platform is planned to be rolled out gradually in the entire operations.

In preparation for the introduction of the digital platform, a new legal entity, Billerud Europe AB, was formed to gather all sales and logistics activities in Region Europe.

### Currency hedging

Currency hedging had a net sales impact of SEK 101 million (-62) in the fourth quarter and SEK 292 million (-44) for the year 2025 compared with no currency hedging. The outstanding forward exchange contracts on 31 December had a market value of SEK 193 million, of which SEK 68 million is the portion of the contracts matched by trade receivables that affected earnings in the fourth quarter. Accordingly, other contracts had a market value of SEK 125 million.

### Hedged portion of forecast currency flows

Currency	Q1-26	Q2-26	Q3-26	Q4-26	Q1-27	Total 15 months
EUR Share*	79%	80%	81%	74%	27%	69%
Rate	11.37	11.06	10.98	11.07	10.94	11.10
USD Share*	81%	82%	82%	25%	0%	54%
Rate	10.48	9.72	9.32	9.23	-	9.78
GBP Share*	70%	69%	51%	37%	0%	46%
Rate	12.45	12.38	12.30	12.20	-	12.35
<b>Market value of currency contracts**</b>	<b>103</b>	<b>48</b>	<b>23</b>	<b>17</b>	<b>2</b>	<b>193</b>

\* Share of net currency flow.

\*\* On 31 December 2025.

### Tax

The tax expense for 2025 amounted to SEK 179 million (501), equal to approximately 20% (22) of the profit before tax.

### Parent company

The parent company Billerud AB (publ) includes head office and support functions.

The operating profit/loss for 2025 was SEK -272 million (-271). The operating result includes the effects of hedging contracts and revaluations of trade receivables.

The parent company hedges both its own and the Group's net currency flows. The parent company's result includes the results of these hedging measures. These effects were SEK 292 million (-44) for 2025.

Cash and bank balances, and short-term investments amounted to SEK 697 million (1,554) on 31 December 2025.

The average number of employees on 31 December 2025 was 166 (177). The reduced number of employees compared with year-end 2024 was mainly due to the transfer of employees from the parent company to Billerud Europe AB during the fourth quarter of 2025.

### Holding of treasury shares

During 2025, Billerud's holding of treasury shares was unchanged. On 31 December 2025, the number of own shares was 906,501, corresponding to around 0.4% of the total amount of shares. The total number of shares was 249,611,422 and the number of shares on the market was 248,704,921.

### Annual General Meeting

The 2026 Annual General Meeting will be held in Stockholm on May 26, 2026. Shareholders wishing to have matters considered at the Annual General Meeting should submit their proposals in writing to Billerud AB (publ), Att: Andreas Mattsson, General Counsel, Box 703, SE-169 27 Solna, Sweden, at least seven weeks before the Annual General Meeting, to ensure the matter can be included in the convening notice for the meeting. Notified matters can be



included in the agenda only if they are suitable for decision by the Meeting and if notification is provided in due time.

A notice convening the Annual General Meeting with further information on how and when to provide notification of participation will be published on Billerud's website, in Svenska Dagbladet and in Post och Inrikes Tidningar in advance of the meeting.

### Proposed dividend

For the 2025 fiscal year, the Board of Directors proposes a dividend of SEK 2.00 per share (3.50). The proposal entails a total share dividend of around SEK 497 million, which corresponds to around 70% of net profit. The proposed record day is 28 May, 2026.

### Nomination Committee

The Nomination Committee for the 2026 Annual General Meeting consists of Anders Hansson, appointed by AMF Pension & Funds, Michael M.F. Kaufmann, appointed by Frapag Beteiligungsholding AG, Jan Särllvik, appointed by Fourth Swedish National Pension Fund and Karin Eliasson, appointed by Handelsbanken Funds.

### Financial targets

Billerud has the following financial targets, where targeted levels for return on capital employed (ROCE) and EBITDA margin are to be achieved over a business cycle.

- Return on capital employed (ROCE) above 11%
- EBITDA margin above 15%
- Cash conversion above 80%
- Interest-bearing net debt in relation to EBITDA below 2.5 (policy)
- Dividends of at least 50% of net profit (policy)

### Risks and uncertainties

Billerud is exposed to risks that could impact its ability to achieve its strategic objectives. The strategic risks include risks related to political initiatives, laws and regulations, reputational risks, business risks, risks relating to the economic outlook, market and sales, as well as risks such as cybercrime and security. Billerud is also exposed to execution risks that could impact its ability to achieve established objectives in daily operations.

Demand for Billerud's products is affected by market trends and business cycles. A significant economic downturn may affect consumer markets and industrial production, which in turn could reduce demand for Billerud's products. Changed trade policies and import tariffs may alter trade patterns and impact the economies of individual countries and industries. Geopolitical risks may also influence macroeconomic developments, as well as the availability and pricing of raw materials and energy.

Billerud's operations are also impacted by factors such as competition and capacity changes within the paper and

packaging industry, as well as political decisions and legislation related to areas such as forestry, environmental and energy policies, and recycling. Billerud continues to monitor industry, political and global developments, and contingency plans are regularly being updated.

As a large international company, Billerud is exposed to financial risks related to currency, financing, liquidity, interest rates, energy price, financial credit- and customer credit risks. Most of the Group's revenues are invoiced in foreign currencies while a large part of operating expenses is in SEK.

A detailed risk description including a sensitivity analysis with estimated profit impact of changed sales volumes, exchange rates, loan rates, and input prices is provided on pages 40–44 in the 2024 Annual and Sustainability Report. Detailed information about the Group's financial risks and risk management is provided on pages 179-182 in the 2024 Annual and Sustainability Report.

### Related-party transactions

No transactions took place between Billerud and related parties that have significantly affected the Group's position and earnings.

Solna, 30 January, 2026

Billerud AB (publ)

Ivar Vatne

*President and CEO*

# Group

## Condensed income statement

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Net sales	9,238	11,468	40,488	43,453
Other operating income	62	426	248	659
Change in inventories	-306	-338	-49	-77
Raw materials and consumables	-4,492	-5,727	-21,101	-22,205
Other external costs	-2,231	-2,512	-9,303	-10,195
Employee benefits expense	-1,478	-1,529	-6,509	-6,264
Depreciation, amortization and impairment of non-current assets	-695	-725	-2,868	-2,860
Change in value of biological assets	14	9	14	9
Profit/Loss from participations in associated companies	283	19	310	41
<b>Operating profit/loss</b>	<b>395</b>	<b>1,091</b>	<b>1,230</b>	<b>2,561</b>
Financial net	-61	-61	-340	-313
<b>Profit/Loss before tax</b>	<b>334</b>	<b>1,030</b>	<b>890</b>	<b>2,248</b>
Taxes	-30	-224	-179	-501
<b>Profit/Loss from continuing operations</b>	<b>304</b>	<b>806</b>	<b>711</b>	<b>1,747</b>
<b>Profit/Loss attributable to:</b>				
Owners of the parent company	304	806	711	1,747
Non-controlling interests	-	-	-	-
<b>Net profit/loss for the period</b>	<b>304</b>	<b>806</b>	<b>711</b>	<b>1,747</b>
<b>Basic earnings per share, SEK</b>	<b>1.22</b>	<b>3.24</b>	<b>2.86</b>	<b>7.02</b>
<b>Diluted earnings per share, SEK</b>	<b>1.22</b>	<b>3.24</b>	<b>2.86</b>	<b>7.02</b>

## Condensed statement of comprehensive income

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
<b>Net profit/loss for the period</b>	<b>304</b>	<b>806</b>	<b>711</b>	<b>1,747</b>
<b>Other comprehensive income</b>				
<b>Items that will not be reclassified to profit or loss</b>				
Revaluation of forest land	-14	319	-14	319
Actuarial gains or losses on defined benefit pension plans	76	129	20	257
Change in fair value of shareholding in Other holdings	1	-	3	-
Equity-accounted investees - share of Other comprehensive income	154	-	154	-
Tax attributable to items not to be reclassified to profit or loss	-49	-99	-35	-134
<b>Total items that will not be reclassified to profit or loss</b>	<b>168</b>	<b>349</b>	<b>128</b>	<b>442</b>
<b>Items that have been or may be reclassified subsequently to profit or loss</b>				
Differences arising from the translation of foreign operations' accounts	-184	850	-1,501	883
Change in fair value of cash flow hedges	-166	-277	370	-674
Tax attributable to items that have been or may be reclassified subsequently to profit or loss	34	56	-76	141
<b>Total items that have been or may be reclassified subsequently to profit or loss</b>	<b>-316</b>	<b>629</b>	<b>-1,207</b>	<b>350</b>
<b>Total comprehensive income for the period</b>	<b>156</b>	<b>1,784</b>	<b>-368</b>	<b>2,539</b>
<b>Attributable to:</b>				
Owners of the parent company	156	1,784	-368	2,539
Non-controlling interests	-	-	-	-
<b>Total comprehensive income for the period</b>	<b>156</b>	<b>1,784</b>	<b>-368</b>	<b>2,539</b>

## Condensed balance sheet

SEKm	31 Dec 2025	31 Dec 2024
Intangible assets	2,383	2,296
Tangible assets, including Right of use assets	29,476	30,383
Other non-current assets	2,080	2,083
<b>Total non-current assets</b>	<b>33,939</b>	<b>34,762</b>
Intangible assets	311	147
Inventories	6,413	6,755
Accounts receivable	3,710	4,762
Other current assets	1,735	1,242
Cash and cash equivalents	1,281	2,561
<b>Total current assets</b>	<b>13,450</b>	<b>15,467</b>
<b>Total assets</b>	<b>47,389</b>	<b>50,229</b>
Equity attributable to owners of the parent company	27,743	28,979
Non-controlling interests	-	-
<b>Total equity</b>	<b>27,743</b>	<b>28,979</b>
Interest-bearing liabilities	4,646	5,004
Lease liabilities	330	345
Provisions for pensions	543	596
Other liabilities and provisions	254	350
Deferred tax liabilities	3,661	3,708
<b>Total non-current liabilities</b>	<b>9,434</b>	<b>10,003</b>
Interest-bearing liabilities	2,221	2,399
Lease liabilities	196	218
Accounts payables	4,626	5,159
Other liabilities and provisions	3,169	3,471
<b>Total current liabilities</b>	<b>10,212</b>	<b>11,247</b>
<b>Total equity and liabilities</b>	<b>47,389</b>	<b>50,229</b>

## Condensed statement of changes in equity

SEKm	Full year	
	2025	2024
Opening balance	28,979	26,945
Comprehensive income for the period	-368	2,539
Share-based payment to be settled in equity instruments	2	4
Hedging result transferred to acquisition cost in tangible assets	-	-12
Dividend to owners of the parent company	-870	-497
<b>Closing balance equity</b>	<b>27,743</b>	<b>28,979</b>
<b>Equity attributable to:</b>		
Owners of the parent company	27,743	28,979
Non-controlling interests	-	-
<b>Closing balance equity</b>	<b>27,743</b>	<b>28,979</b>

## Condensed cash flow statement

SEKm	Quarter			Full year	
	Q4 -25	Q3 -25	Q4 -24	2025	2024
<b>Operating activities</b>					
Profit before tax	334	-48	1 030	890	2 248
Adjustments for non-cash items*	584	904	582	2 666	2 343
Tax paid	7	-20	-80	-257	-428
Cash flow from changes in working capital	-507	147	187	-132	-1 133
<b>Cash flow from operating activities</b>	<b>418</b>	<b>983</b>	<b>1 719</b>	<b>3 167</b>	<b>3 030</b>
<b>Investing activities</b>					
Investments in tangible and non-current intangible assets	-909	-713	-613	-2 656	-2 437
Disposal of property, plant and equipment	-1	11	-	22	19
Acquisition of financial assets/contribution to associated companies/other holdings	-1	-3	-9	-4	-14
Dividend from associated companies	-	2	-	23	20
<b>Cash flow from investing activities</b>	<b>-911</b>	<b>-703</b>	<b>-622</b>	<b>-2 615</b>	<b>-2 412</b>
<b>Financing activities</b>					
Change in interest-bearing liabilities	120	-292	-226	-753	-48
Dividend	-	-	-	-870	-497
<b>Cash flow from financing activities</b>	<b>120</b>	<b>-292</b>	<b>-226</b>	<b>-1 623</b>	<b>-545</b>
<b>Total cash flow for the period</b>	<b>-373</b>	<b>-12</b>	<b>871</b>	<b>-1 071</b>	<b>73</b>
Cash and cash equivalents at start of period	1 662	1 692	1 483	2 561	2 304
Translation differences in cash and cash equivalents	-8	-18	207	-209	184
<b>Cash and cash equivalents at the end of the period</b>	<b>1 281</b>	<b>1 662</b>	<b>2 561</b>	<b>1 281</b>	<b>2 561</b>

### \*Reconciliation of non-cash items

SEKm	Quarter			Full year	
	Q4 -25	Q3 -25	Q4 -24	2025	2024
Depreciation, amortization and impairment of non-current assets	695	699	725	2,868	2,860
Financial items	33	5	-11	28	-42
Disposal of non-current assets	-	-13	96	-24	342
Pensions and other provisions	-32	350	-451	293	-686
Unrealized result from emission rights	195	-136	255	-177	-85
Share of profit/loss in associates	-283	-7	-19	-310	-41
Share based payments	-10	6	-4	2	4
Revaluation of biological assets	-14	-	-9	-14	-9
<b>Total non-cash items</b>	<b>584</b>	<b>904</b>	<b>582</b>	<b>2,666</b>	<b>2,343</b>

# Notes

## Note 1: Accounting policies

The interim report for the Group is prepared in accordance with IAS 34 Interim Financial Reporting and the Swedish Annual Accounts Act. The accounting policies applied in this interim report are the same as those used in the most recent

annual report for 2024, see pages 159–161 and pages 211–212 for definitions of key figures. The interim report for the parent company is prepared in accordance with the Swedish Annual Accounts Act.

## Note 2: Financial assets and liabilities

	Fair value hedging instruments	Fair value through other comprehensive income	Amortized costs	Total carrying amount	Fair value
<i>Valuation classification</i>	<i>Level 2</i>	<i>Level 3</i>			
<b>Group 31 December 2025</b>					
Other shares and participations		16		16	16
Long-term receivables	30		136	166	166
Accounts receivable			3,710	3,710	3,710
Other receivables	196		668	864	864
Cash and cash equivalents			1,281	1,281	1,281
<b>Total financial assets</b>	<b>226</b>	<b>16</b>	<b>5,795</b>	<b>6,037</b>	<b>6,037</b>
Non-current interest-bearing liabilities			4,976	4,976	5,026
Current interest-bearing liabilities			2,417	2,417	2,452
Accounts payables			4,626	4,626	4,626
Other liabilities	81		415	496	496
<b>Total financial liabilities</b>	<b>81</b>	<b>-</b>	<b>12,434</b>	<b>12,515</b>	<b>12,600</b>

	Fair value hedging instruments	Fair value through other comprehensive income	Amortized costs	Total carrying amount	Fair value
<i>Valuation classification</i>	<i>Level 2</i>	<i>Level 3</i>	-		
<b>Group 31 December 2024</b>					
Other shares and participations		13		13	13
Long-term receivables	23		127	150	150
Accounts receivable			4,762	4,762	4,762
Other receivables	47		635	682	682
Cash and cash equivalents			2,561	2,561	2,561
<b>Total financial assets</b>	<b>70</b>	<b>13</b>	<b>8,085</b>	<b>8,168</b>	<b>8,168</b>
Non-current interest-bearing liabilities			5,349	5,349	5,440
Current interest-bearing liabilities			2,617	2,617	2,617
Accounts payables			5,159	5,159	5,159
Other liabilities	391		441	832	832
<b>Total financial liabilities</b>	<b>391</b>	<b>-</b>	<b>13,566</b>	<b>13,957</b>	<b>14,048</b>

## Note 3: Other disclosures

Other disclosures in accordance with IAS 34.16A can be found on the pages prior to the income statement and the statement of comprehensive income.

Information regarding significant events after the quarter can be found on page 3, operating segments on pages 4–6, financing on page 7 and seasonal effects on page 17.

## Key figures

	Quarter			Full year	
	Q4 -25	Q3 -25	Q4 -24	2025	2024
EBITDA margin, %	12	7	16	10	12
Adjusted EBITDA margin, %	9	11	13	10	12
Operating margin, %	4	0	10	3	6
Adjusted operating margin, %	1	4	6	3	5
Cash conversion, %	38	139	95	77	56
<b>Return (rolling 12 months)</b>					
Return on capital employed, % (ROCE)	4	6	8	4	8
Adjusted Return on capital employed, % (adj ROCE)	4	6	7	4	7
Return on equity, %	3	4	6	3	6
<b>Capital structure at end of period</b>					
Capital employed, SEKm	33,825	33,194	34,327	33,825	34,327
Working capital, SEKm	4,524	4,429	4,356	4,524	4,356
Equity attributable to owners of the parent company, SEKm	27,743	27,597	28,979	27,743	28,979
Interest-bearing net debt, SEKm	6,082	5,597	5,347	6,082	5,347
Net debt/equity ratio	0.22	0.20	0.18	0.22	0.18
Interest-bearing net debt / EBITDA over 12 months	1.5	1.2	1.0	1.5	1.0
Interest-bearing net debt / Adjusted EBITDA over 12 months	1.5	1.2	1.0	1.5	1.0
<b>Key figures per share</b>					
Earnings per share, SEK	1.22	-0.25	3.24	2.86	7.02
Adjusted earnings per share, SEK	0.13	0.87	2.10	2.88	6.24
Dividend (for the financial year) per share, SEK	-	-	-	2.00*	3.50
<b>Other key figures</b>					
Working capital as percentage of net sales, %	12	11	10	11	10
Investments in tangible and non-current intangible assets, SEKm	909	713	613	2,656	2,437
Average number of employees	-	-	-	5,652	5,872

\* Board of Directors' proposal



## Reconciliation of alternative performance measures

Items affecting comparability*, SEKm	Quarter			Full year	
	Q4 -25	Q3 -25	Q4 -24	2025	2024
Restructuring cost (Employee benefits expense)	-	-	-58	-	-58
Revaluation of biological assets in associated companies (Profit from participations in associated companies)	-272	-	-15	-272	-15
Pension settlement gain US (Other operating income)	-	-	-389	-	-389
US Transformation costs (Other external costs)	-	-	89	-	278
Capital gain, divested assets at Wisconsin WQC (Other operating income)	-	-	-	-	-70
Restructuring cost (Employee benefits expense)	-	350	-	350	-
<b>Total items affecting comparability</b>	<b>-272</b>	<b>350</b>	<b>-373</b>	<b>78</b>	<b>-254</b>
<b>EBITDA, SEKm and EBITDA margin, %</b>					
Operating profit	395	9	1,091	1,230	2,561
Depreciation, amortizations and impairment of non-current assets	695	699	725	2,868	2,860
<b>EBITDA, SEKm</b>	<b>1,090</b>	<b>708</b>	<b>1,816</b>	<b>4,098</b>	<b>5,421</b>
Net sales	9,238	9,905	11,468	40,488	43,453
<b>EBITDA margin, %</b>	<b>12</b>	<b>7</b>	<b>16</b>	<b>10</b>	<b>12</b>
<b>Adjusted EBITDA, SEKm and adjusted EBITDA margin, %</b>					
EBITDA	1,090	708	1,816	4,098	5,421
Items affecting comparability*	-272	350	-373	78	-254
<b>Adjusted EBITDA, SEKm</b>	<b>818</b>	<b>1,058</b>	<b>1,443</b>	<b>4,176</b>	<b>5,167</b>
Net sales	9,238	9,905	11,468	40,488	43,453
<b>Adjusted EBITDA margin, %</b>	<b>9</b>	<b>11</b>	<b>13</b>	<b>10</b>	<b>12</b>
<b>Operating margin, %</b>					
Operating profit	395	9	1,091	1,230	2,561
Net sales	9,238	9,905	11,468	40,488	43,453
<b>Operating margin, %</b>	<b>4</b>	<b>0</b>	<b>10</b>	<b>3</b>	<b>6</b>
<b>Adjusted operating profit, SEKm and adjusted operating margin, %</b>					
Operating profit	395	9	1,091	1,230	2,561
Items affecting comparability*	-272	350	-373	78	-254
<b>Adjusted operating profit, SEKm</b>	<b>123</b>	<b>359</b>	<b>718</b>	<b>1,308</b>	<b>2,307</b>
Net sales	9,238	9,905	11,468	40,488	43,453
<b>Adjusted operating margin, %</b>	<b>1</b>	<b>4</b>	<b>6</b>	<b>3</b>	<b>5</b>
<b>Cash conversion, %</b>					
Cash flow from operating activities	418	983	1,719	3,167	3,030
EBITDA, SEKm	1,090	708	1,816	4,098	5,421
<b>Cash conversion, %</b>	<b>38</b>	<b>139</b>	<b>95</b>	<b>77</b>	<b>56</b>
<b>Return on capital employed, %</b>					
Operating profit over 12 months***	1,230	1,926	2,561	1,230	2,561
Average capital employed over 12 months**	33,778	33,839	33,759	33,778	33,759
<b>Return on capital employed, %</b>	<b>4</b>	<b>6</b>	<b>8</b>	<b>4</b>	<b>8</b>
<b>Adjusted return on capital employed, %</b>					
Adjusted operating profit over 12 months***	1,308	1,903	2,307	1,308	2,307
Average capital employed over 12 months**	33,778	33,839	33,759	33,778	33,759
<b>Adjusted return on capital employed, %</b>	<b>4</b>	<b>6</b>	<b>7</b>	<b>4</b>	<b>7</b>
<b>Return on equity, %</b>					
Net profit attributed to owners of the parent company over 12 months ***	711	1,213	1,747	711	1,747
Average shareholders' equity attributed to owners of the parent company **	28,124	28,015	27,552	28,124	27,552
<b>Return on equity, %</b>	<b>3</b>	<b>4</b>	<b>6</b>	<b>3</b>	<b>6</b>

## Reconciliation of alternative performance measures (cont.)

	Quarter			Full year	
Net debt/equity ratio	Q4 -25	Q3 -25	Q4 -24	2025	2024
Interest-bearing net debt	6,082	5,597	5,347	6,082	5,347
Total equity	27,743	27,597	28,979	27,743	28,979
<b>Net debt/equity ratio</b>	<b>0.22</b>	<b>0.20</b>	<b>0.18</b>	<b>0.22</b>	<b>0.18</b>
<b>Interest-bearing net debt / EBITDA, multiple</b>					
Interest-bearing net debt	6,082	5,597	5,347	6,082	5,347
EBITDA over 12 months***	4,098	4,824	5,421	4,098	5,421
<b>Interest-bearing net debt / EBITDA, multiple</b>	<b>1.5</b>	<b>1.2</b>	<b>1.0</b>	<b>1.5</b>	<b>1.0</b>
<b>Interest-bearing net debt / Adjusted EBITDA, multiple</b>					
Interest-bearing net debt	6,082	5,597	5,347	6,082	5,347
Adjusted EBITDA over 12 months***	4,176	4,801	5,167	4,176	5,167
<b>Interest-bearing net debt / Adjusted EBITDA, multiple</b>	<b>1.5</b>	<b>1.2</b>	<b>1.0</b>	<b>1.5</b>	<b>1.0</b>
<b>Adjusted earnings per share, SEK</b>					
Profit attributed to owners of the parent company, SEKm	304	-63	806	711	1,747
Items affecting comparability, attributed to owners of the parent company, SEKm *	-272	278	-283	6	-195
Adjusted profit attributed to owners of the parent company, SEKm	32	215	523	717	1,552
Weighted number of outstanding shares, thousands	248,705	248,705	248,705	248,705	248,649
<b>Adjusted earnings per share, SEK</b>	<b>0.13</b>	<b>0.87</b>	<b>2.10</b>	<b>2.88</b>	<b>6.24</b>
<b>Working capital as percentage of net sales, %</b>					
Average working capital for the period	4,477	4,379	4,668	4,513	4,197
Annualized net sales	36,953	39,620	45,875	40,488	43,453
<b>Working capital as percentage of net sales, %</b>	<b>12</b>	<b>11</b>	<b>10</b>	<b>11</b>	<b>10</b>

\* Revenue = -, Cost = +

\*\* Average for the five latest quarters.

\*\*\*12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date.

	31 Dec 2025	31 Dec 2024
<b>Capital employed, SEKm</b>		
Total assets	47,389	50,229
Accounts payables	-4,626	-5,159
Other liabilities and provisions	-3,423	-3,820
Deferred tax liabilities	-3,661	-3,708
Non-current receivables (interest-bearing)	-573	-654
Cash and Cash equivalents	-1,281	-2,561
<b>Capital employed</b>	<b>33,825</b>	<b>34,327</b>
<b>Working capital, SEKm</b>		
Inventories	6,413	6,755
Accounts receivables	3,710	4,762
Other current receivables and current intangible assets	2,045	1,389
Accounts payables	-4,626	-5,159
Other current liabilities and provisions	-3,169	-3,471
-Reduction of current provisions	368	43
-Reduction of tax liabilities/receivables	-217	37
<b>Working capital</b>	<b>4,524</b>	<b>4,356</b>
<b>Interest-bearing net debt, SEKm</b>		
Provisions for pensions	543	596
Interest bearing non-current liabilities	4,646	5,004
Non-current lease liabilities	330	345
Interest bearing current liabilities	2,221	2,399
Current lease liabilities	196	218
Non-current receivables (interest-bearing)	-573	-654
Cash and Cash equivalents	-1,281	-2,561
<b>Interest-bearing net debt</b>	<b>6,082</b>	<b>5,347</b>

## Seasonal effects

Billerud's business is to a relatively limited extent subject to seasonal fluctuations. Periodical maintenance shutdowns have the largest impact, as they involve each unit stopping production for around one week. The loss of production results in lower deliveries over an extended period before, during and after the shutdown. It should also be noted that the Group usually has a somewhat higher cost level in the fourth quarter than in previous quarters.

### Planned maintenance shutdowns

In addition to ongoing maintenance during production, Billerud's production units normally require more extensive maintenance at some time during the year. Maintenance requires the production of pulp, paper and board to stop. The main financial impact from a maintenance shutdown comprises of production volume losses arising from the

shutdown and increased fixed costs, mainly maintenance and overtime costs, as well as a certain portion of variable costs including higher consumption of electricity and wood when production is restarted. The total cost impact of maintenance shutdowns varies depending on production volume losses, extent of the measures carried out, their nature and the actual length of the shutdown.

The estimated cost impact of a maintenance shutdown is an indicative impact of a normal shutdown performed in average market conditions compared with a quarter during which no periodic maintenance shutdown takes place.

The cost impact of the maintenance shutdowns in Frövi during the fourth quarter of 2025 was SEK 96 million.

### Estimated cost impact from planned maintenance shutdowns

Production units	Estimated cost impact	Breakdown of cost impact		Planned dates of maintenance shutdown		
				2026	2025	2024
	SEKm	Region Europe	Region North America			
Gävle	~ 170	100%	0%	Q3	Q3	Q3
Gruvön	~ 240	100%	0%	Q2	Q1-Q2	Q2
Frövi	~ 100	100%	0%	Q4	Q4	Q4
Skärblacka	~ 160	100%	0%	Q1	Q2	Q2
Karlsborg	~ 100	100%	0%	Q3	Q3	Q3
Pietarsaari	~ 30	100%	0%	Q2	-	Q2
Rockhammar	~ 10	100%	0%	Q2	Q2	-
Escanaba	~ 90	0%	100%	Q3	Q3	Q3-Q4
Quinnesec	~ 120	0%	100%	Q2	-	Q2

## Key Figures – Definitions and purpose

<b>Adjusted key figures</b>	Adjusted key figures on EBITDA, Operating profit, Return on capital employed and Earnings per share provide a better understanding of the underlying business performance and enhance comparability from period to period, when the effect of items affecting comparability are adjusted for. Items affecting comparability can include additional project costs for major projects, major restructuring/write downs /revaluations, litigations, specific impact due to strategic decisions, and significant earnings effects from acquisition and disposals.
<b>EBITDA</b>	Operating profit before depreciation, amortization and impairment on non-current intangible, tangible assets and right of use assets. EBITDA is a central measure of operating performance, to assess the performance over time.
<b>EBITDA margin, %</b>	EBITDA as a percentage of net sales. The measure is used in review as well as for benchmarking with peer companies.
<b>Adjusted EBITDA</b>	Operating profit before depreciation, amortization and impairment on non-current intangible, tangible assets and right of use assets adjusted for items affecting comparability. Adjusted EBITDA is relevant for assessing performance excluding items affecting comparability.
<b>Adjusted EBITDA margin, %</b>	Adjusted EBITDA as a percentage of net sales. The measure is used for assessing profitability excluding items affecting comparability.
<b>Operating margin, %</b>	Operating profit as a percentage of net sales. Operating margin shows the percentage of revenue remaining as operating profit after deducting operating expenses. The measure is used for performance monitoring as well as for benchmarking with peer companies.
<b>Adjusted operating profit</b>	Operating profit adjusted for items affecting comparability. The measure is used for assessing performance excluding items affecting comparability.
<b>Adjusted operating margin, %</b>	Adjusted operating profit as a percentage of net sales. The measure is used for assessing performance excluding items affecting comparability.
<b>Return on capital employed (ROCE), %</b>	Operating profit calculated over 12 months as a percentage of average capital employed calculated per quarter for the last 5 quarters. 12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date. The return on capital employed is a measure that shows how effectively total net operating assets are used in order to generate return in the operating business. The measure takes capital invested in the operating activities into account and is used for business performance monitoring and benchmarking with peer companies.
<b>Adjusted Return on capital employed (ROCE), %</b>	Adjusted operating profit calculated over 12 months as a percentage of average capital employed calculated per quarter for the last 5 quarters. 12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date. The measure is used for assessing the return on net operating assets excluding items affecting comparability.
<b>Return on equity, %</b>	Profit calculated over 12 months, attributable to owners of the parent company, as a percentage of average shareholders' equity calculated per quarter, attributable to owners of the parent company. 12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date. The measure represents total profitability compared to the equity invested by the parent company's shareholders.
<b>Capital employed</b>	Total assets less accounts payables, other liabilities and provisions, deferred tax liabilities, non-current receivables (interest-bearing) and cash and cash equivalents. Capital employed is used to quantify the net total assets used in the operating business and is used as a component in measuring operating profitability.
<b>Working capital</b>	Inventories, accounts receivables, other current receivables and current intangible assets (emission rights) less accounts payables, other current liabilities and reduction of tax liabilities/receivables. The measure shows the amount of current net assets that is tied up in the business. Together with non-current assets, working capital constitutes the operating capital employed to generate operating returns.
<b>Interest-bearing net debt</b>	The sum of provisions for pensions, interest-bearing liabilities and leasing liabilities less interest-bearing non-current receivables and cash and cash equivalents. The measure is used to quantify the debt financing, taken the amount of financial assets into account. The measure is used as a component in measuring financial risk.
<b>Net debt/equity ratio</b>	Interest-bearing net debt divided by equity. The ratio shows the mix between interest-bearing net debt and equity financing. A higher ratio means higher financial leverage and may have positive effects on return on equity but imply a higher financial risk.

<b>Interest-bearing net debt/EBITDA, multiple</b>	Interest bearing net debt at the end of the period divided by EBITDA for the last 12 months. 12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date. The measure shows the size of the interest-bearing net debt compared to the repayment capacity. A higher (lower) ratio indicates a higher (lower) risk.
<b>Interest-bearing net debt/adjusted EBITDA, multiple</b>	Interest bearing net debt at the end of the period divided by adjusted EBITDA for the last 12 months. 12 months is calculated by adding accumulated amounts for the current year plus full previous year, minus prior year's accumulated amounts for periods exceeding 12 months from the balance sheet date. The measure is used for assessing the repayment capacity excluding items affecting comparability.
<b>(Basic) earnings per share</b>	Profit attributable to owners of the parent, divided by the average number of outstanding ordinary shares in the market.
<b>Adjusted earnings per share</b>	Profit attributable to owners of the parent adjusted for items affecting comparability after tax, divided by the average number of outstanding ordinary shares in the market. The measure is used for assessing earnings per share excluding items affecting comparability.
<b>Working capital as percentage of net sales, %</b>	Average working capital is calculated by using the average of all quarterly periods during the interim period from the beginning of the financial year, divided by annualized net sales. Annual net sales are calculated by dividing the net sales for the most recent interim period from the beginning of the financial year by the number of months in this interim period and multiplying by twelve. Working capital in relation to net sales shows how effectively the working capital is used. A lower percentage means less capital is tied up to generate a given amount of revenue, and an increased ability to internally finance growth and return to shareholders.
<b>Operating cash flow after investments in tangible and non-current intangible assets</b>	Cash flow from the operating activities, including investments in tangible and non-current intangible assets. The measure shows cash flow generated in the operating business, which provides the amount of cash flows available to repay debt, acquire and invest in other businesses and pay dividends to the shareholders.
<b>Cash conversion, %</b>	Cash flow from operating activities divided by EBITDA. This measure is used for assessing the generation of cash of the operating profit before depreciation, amortization and impairment of non-current assets.

# Parent company

## Condensed income statement

SEKm	Quarter		Full year	
	Q4 -25	Q4 -24	2025	2024
Operating income*	322	156	531	510
Operating expenses	-148	-164	-803	-781
<b>Operating profit/loss</b>	<b>174</b>	<b>-8</b>	<b>-272</b>	<b>-271</b>
Financial income and expenses	4,851	2,061	5,853	1,855
<b>Profit/Loss after financial income and expenses</b>	<b>5,025</b>	<b>2,053</b>	<b>5,581</b>	<b>1,584</b>
Appropriations	400	983	400	983
<b>Profit/loss before tax</b>	<b>5,425</b>	<b>3,036</b>	<b>5,981</b>	<b>2,567</b>
Taxes	-156	-246	-5	-118
<b>Net profit/loss for the period</b>	<b>5,269</b>	<b>2,790</b>	<b>5,976</b>	<b>2,449</b>

\* Including currency hedging etc.

## Condensed balance sheet

SEKm	31 Dec 2025	31 Dec 2024
Non-current assets	21,662	16,271
Current assets	14,933	18,524
<b>Total assets</b>	<b>36,595</b>	<b>34,795</b>
Shareholders' equity	17,742	12,635
Untaxed reserves	1,405	1,405
Provisions	324	316
Liabilities	17,124	20,439
<b>Total equity and liabilities</b>	<b>36,595</b>	<b>34,795</b>



## Quarterly data

Billerud's packaging material business is governed in two operating segments based on the region in which the products are manufactured: Region Europe and Region North America.

Other includes Procurement & Wood Supply in Europe, ScandFibre Logistics AB, Consolidated Waterpower Company, rental operations, dormant companies, idle assets, income from sale of businesses, items affecting comparability and costs due to increased investments in the production structure.

Other also includes Group-wide functions, Group eliminations (including IFRS 16) and profit/loss from participation in associated companies. Currency hedging etc. includes results from hedging of the Group's net currency flows and revaluation of accounts receivables as well as payments from customers. The two last mentioned are presented separately as currency hedging etc. The part of the currency exposure that relates to changes in exchange rates when invoicing and purchasing are included in the regions' profit/loss.

### Quarterly net sales per region and for the Group

SEKm	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	5,798	6,231	6,481	7,130	7,431	6,980	7,011	6,920	25,640	28,342
Region North America	2,742	2,960	2,891	3,190	3,175	3,138	3,046	2,763	11,783	12,122
Other	661	681	802	949	826	701	759	685	3,093	2,971
Currency hedging, etc.	37	33	70	-168	36	-21	-52	55	-28	18
<b>Total Group</b>	<b>9,238</b>	<b>9,905</b>	<b>10,244</b>	<b>11,101</b>	<b>11,468</b>	<b>10,798</b>	<b>10,764</b>	<b>10,423</b>	<b>40,488</b>	<b>43,453</b>

### Quarterly EBITDA per region and for the Group

SEKm	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	359	652	333	1,054	888	1,106	630	784	2,398	3,408
Region North America	538	467	622	680	606	575	563	447	2,307	2,191
Other	156	-443	-115	-178	286	-105	-257	-120	-580	-196
Currency hedging, etc.	37	32	72	-168	36	-21	-52	55	-27	18
<b>Total Group</b>	<b>1,090</b>	<b>708</b>	<b>912</b>	<b>1,388</b>	<b>1,816</b>	<b>1,555</b>	<b>884</b>	<b>1,166</b>	<b>4,098</b>	<b>5,421</b>

### Quarterly EBITDA margin per region and for the Group

%	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	6	10	5	15	12	16	9	11	9	12
Region North America	20	16	22	21	19	18	18	16	20	18
<b>Group</b>	<b>12</b>	<b>7</b>	<b>9</b>	<b>13</b>	<b>16</b>	<b>14</b>	<b>8</b>	<b>11</b>	<b>10</b>	<b>12</b>

### Adjusted quarterly EBITDA, excluding planned maintenance shutdowns, per region and for the Group

SEKm	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	455	911	714	1,094	977	1,368	1,026	784	3,174	4,155
Region North America	538	569	622	680	626	661	682	447	2,409	2,416
Other	-116	-93	-115	-178	-87	-105	-138	-120	-502	-450
Currency hedging, etc.	37	32	72	-168	36	-21	-52	55	-27	18
<b>Total Group</b>	<b>914</b>	<b>1,419</b>	<b>1,293</b>	<b>1,428</b>	<b>1,552</b>	<b>1,903</b>	<b>1,518</b>	<b>1,166</b>	<b>5,054</b>	<b>6,139</b>
Maintenance shutdowns	-96	-361	-381	-40	-109	-348	-515	-	-878	-972
Items affecting comparability	272	-350	-	-	373	-	-119	-	-78	254
<b>EBITDA</b>	<b>1,090</b>	<b>708</b>	<b>912</b>	<b>1,388</b>	<b>1,816</b>	<b>1,555</b>	<b>884</b>	<b>1,166</b>	<b>4,098</b>	<b>5,421</b>

## Adjusted quarterly EBITDA margin, excluding planned maintenance shutdowns, per region and for the Group

%	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	8	15	11	15	13	20	15	11	12	15
Region North America	20	19	22	21	20	21	22	16	20	20
<b>Total Group</b>	<b>10</b>	<b>14</b>	<b>13</b>	<b>13</b>	<b>14</b>	<b>18</b>	<b>14</b>	<b>11</b>	<b>12</b>	<b>14</b>

## Quarterly operating profit/loss, per region and for the group

SEKm	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	-136	153	-164	563	408	629	161	313	416	1,511
Region North America	386	314	439	479	406	387	376	273	1,618	1,442
Other	108	-490	-159	-236	241	-144	-314	-193	-777	-410
Currency hedging, etc.	37	32	72	-168	36	-21	-52	55	-27	18
<b>Total Group</b>	<b>395</b>	<b>9</b>	<b>188</b>	<b>638</b>	<b>1,091</b>	<b>851</b>	<b>171</b>	<b>448</b>	<b>1,230</b>	<b>2,561</b>

## Quarterly operating margin per region and for the group

%	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	-2	2	-3	8	5	9	2	5	2	5
Region North America	14	11	15	15	13	12	12	10	14	12
<b>Total Group</b>	<b>4</b>	<b>0</b>	<b>2</b>	<b>6</b>	<b>10</b>	<b>8</b>	<b>2</b>	<b>4</b>	<b>3</b>	<b>6</b>

## Quarterly sales volumes per region

ktonnes	2025				2024				Full year	
	Q4	Q3	Q2	Q1	Q4	Q3	Q2	Q1	2025	2024
Region Europe	595	624	626	670	706	662	675	709	2,515	2,752
Region North America	231	246	237	242	234	236	220	212	956	902
<b>Total Group</b>	<b>826</b>	<b>870</b>	<b>863</b>	<b>912</b>	<b>940</b>	<b>898</b>	<b>895</b>	<b>921</b>	<b>3,471</b>	<b>3,654</b>

## Financial calendar

Q1 2026 report	28 April 2026
Annual General Meeting	26 May 2026
Q2 2026 report	17 July 2026
Q3 2026 report	22 October 2026

## Presentation

The 2025 year-end report will be presented on Friday 30 January at 9:00 CET in a webcasted telephone conference, that can be followed on: <https://edge.media-server.com/mmc/p/yeszw7mx>

To participate via telephone, and thereby be able to ask questions, please register here: <https://register-conf.media-server.com/register/BI8009130622634fb18bf458e626905570>

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